# **CIRCUIT COURT**

## PROGRAM:

Management and Adjudication of Civil Cases

PROGRAM ELEMENT:

#### PROGRAM MISSION:

To administer justice in a fair, timely, and efficient manner when adjudicating civil matters

## COMMUNITY OUTCOMES SUPPORTED:

- · Provide for fair and timely administration of justice
- · Foster respect for the law

| PROGRAM MEASURES   | FY01<br>ACTUAL | FY02<br>ACTUAL | FY03<br>ACTUAL | FY04<br>BUDGET     | FY05<br>CE REC |
|--|----------------|----------------|----------------|--------------------|----------------|
| Outcomes/Results:  |                |                |                |                    |                |
| Civil judgments entered  | 1,141          | 1,176          | 1,330          | 1,176              | 1,176          |
| Civil cases terminated (resolved) <sup>a</sup>   | 12,188         | 11,668         | 12,029         | 11,668             | 11,668         |
| Civil cases resolved through Alternative Dispute Resolution                                | 470            | 432            | 472            | 432                | 432            |
| Service Quality:   |                |                |                |                    |                |
| Average time to dispose of civil cases <sup>b</sup> (days)                                 |                |                |                |                    |                |
| Track NT - Little or no trial time necessary (target - 165 days)°                          | 114            | 116            | 130            | 165                | 165            |
| Track 0 - No discovery necessary (target - 167 days)                                       | 131            | 141            | 141            | 167                | 167            |
| Track 2 - 1/2 to 1 day trial estimate (target - 271 days)                                  | 208            | 202            | 199            | 271                | 271            |
| Track 3 - 1 to 3 day trial estimate (target - 416 days)                                    | 327            | 306            | 309            | 416                | 416            |
| Track 4 - 3 day trial or more (target - 481 days)  | 413            | 431            | 389            | 481                | 481            |
| Overall average time for disposition of civil cases (all cases and tracks)                 | 187            | 184            | 189            | 233                | 233            |
| Efficiency:  |                |                |                |                    |                |
| Cases terminated per staff year (civil, criminal, family, and juvenile) <sup>d</sup>       | 298            | 327            | 335            | 334                | 351            |
| Average cost per case terminated (civil, criminal, family, and juvenile) (\$) <sup>d</sup> | 247            | 248            | 258            | 258                | 274            |
| Workload/Outputs:  |                |                |                |                    |                |
| Civil cases filed <sup>g</sup>   | 12,040         | 11,866         | 11,893         | 11,870             | 11,870         |
| Civil hearings held  | 5,581          | 5,496          | 5,798          | 5,781              | 5,781          |
| Civil trials by jury   | 203            | 166            | 166            | 166                | 166            |
| Civil trials by judge  | 187            | 146            | 166            | 166                | 166            |
| Civil cases ordered to Alternative Dispute Resolution                                      | 542            | 504            | 577            | 490                | 490            |
| Civil cases filed as a percentage of total Circuit Court filings                           | 37.5           | 33.0           | 33.0           | 31.0               | 31.0           |
| Total Circuit Court filings (civil, criminal, family, and juvenile)                        | 32,119         | 35,915         | 36,038         | 37,889             | 37,889         |
| Total Circuit Court terminations (civil, criminal, family, and juvenile) <sup>d</sup>      | 32,242         | 35,773         | 36,175         | 38,078             | 38,078         |
| Inputs:  |                |                |                |                    |                |
| Workyears <sup>d,e</sup>   | 108.3          | 109.3          | 108.1          | <sup>f</sup> 100.0 | 103.2          |
| Expenditures (\$000) <sup>d,e</sup>  | 7,978          | 8,879          | 9,326          | 9,541              | 9,926          |

## Notes:

## **EXPLANATION:**

One of the Circuit Court's primary functions is the adjudication of civil cases. The Court has integrated the Differentiated Case Management (DCM) concept into the daily operations of all units supporting the Circuit Court's functions. DCM is an approach designed to improve the efficiency of case processing and reduce the demand for judicial intervention (continuances, hearings, etc.) at every phase of litigation. Mechanisms have been designed to avoid multiple court appearances and assure the timely provision of resources for the expeditious processing and resolution of cases on each track.

The results for the average time to dispose of cases are based on cases that were disposed in the fiscal years indicated, regardless of the date on which a case was filed. Timely case termination based upon track guidelines depends upon the availability of sufficient resource levels in the Circuit and District Courts, the Public Defender's Office, Parole and Probation, and the State's Attorney. Criminal litigation takes precedence over civil litigation as criminal cases must be tried within 180 days from the Rule 4-215 hearing.

PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Clerk of the Circuit Court, Maryland and Montgomery County bar associations.

MAJOR RELATED PLANS AND GUIDELINES: State legislative mandates, Maryland Rules of Procedure, Maryland Annotated Code, Montgomery County Code, Court of Appeals of Maryland.

<sup>&</sup>lt;sup>a</sup>Civil terminations include cases that are tried, dismissed, settled, or administratively closed due to lack of prosecution.

<sup>&</sup>lt;sup>b</sup>For civil cases, the disposition time is measured from initial filing to disposition (i.e., trial, settlement, or dismissal).

The figures in italics represent targets (guidelines) for the time to dispose of civil cases when using the given track. Cases that were formerly classified as Track 1 represent family cases and are reported under the "Management and Adjudication of Family Cases" program.

<sup>&</sup>lt;sup>6</sup>Workyears, expenditures, and the corresponding efficiency measures include the processing of civil, criminal, family, *and* juvenile cases because it is not feasible to separate expenditures and workyears by type of case. (Staff responsibilities and case processing are not organized by type of case: one person may process several types of cases.) Because workyears and expenditures cannot be split by type of case, both efficiency measures are based on *all* Circuit Court terminations: civil, criminal, family, and juvenile (this total is shown for reference under "Workload/Outputs").

<sup>\*</sup>Expenditures include the Family Grant. The Juvenile Division is partially funded by the Family Grant.

The State of Maryland assumed the funding for the judicial law clerks, resulting in a permanent decrease in workyears for FY04.

<sup>&</sup>lt;sup>9</sup>Civil filing data includes the Register of Wills caseload.

# CIRCUIT COURT

## PROGRAM:

Management and Adjudication of Criminal Cases

PROGRAM ELEMENT:

## PROGRAM MISSION:

To administer justice in a fair, timely, and efficient manner when adjudicating criminal matters

#### COMMUNITY OUTCOMES SUPPORTED:

- · Provide for fair and timely administration of justice
- · Foster respect for the law
- · Ensure the safety of all citizens

| PROGRAM MEASURES   | FY01<br>ACTUAL | FY02<br>ACTUAL | FY03<br>ACTUAL | FY04<br>BUDGET     | FY05<br>CE REC |
|--|----------------|----------------|----------------|--------------------|----------------|
| Outcomes/Results:  |                |                |                |                    |                |
| Criminal cases sentenced   | 2,964          | 2,798          | 1,704          | 2,798              | 2,798          |
| Criminal cases terminated (resolved) <sup>a</sup>  | 6,842          | 6,850          | 5,795          | 6,850              | 6,850          |
| Service Quality:   |                |                |                |                    |                |
| Average time to dispose of criminal cases <sup>b</sup> (days)                              |                |                |                |                    |                |
| Track 0 - No discovery/hand gun charge (target - 46 days)c                                 | 87             | 66             | 82             | 46                 | 46             |
| Track 1 - Jury demands and appeals (target - 57 days)                                      | 53             | 51             | 43             | 57                 | 57             |
| Track 2 - Locally incarcerated (target - 72 days)  | 95             | 99             | 96             | 72                 | 72             |
| Track 3 - Routine criminal on bond status (target - 116 days)                              | 113            | 99             | 97             | 116                | 116            |
| Track 4 - Complex issues: expected trial duration 3+ days (target - 127 days)              | 158            | 176            | 163            | 127                | 127            |
| Overall average time for disposition of criminal cases (target - 180 days)                 | 70             | 68             | 74             | 180                | 180            |
| Efficiency:  |                |                |                |                    |                |
| Cases terminated per staff year (civil, criminal, family, and juvenile) <sup>d</sup>       | 298            | 327            | 335            | 334                | 359            |
| Average cost per case terminated (civil, criminal, family, and juvenile) (\$) <sup>d</sup> | 247            | 248            | 258            | 258                | 281            |
| Workload/Outputs:  |                |                |                |                    |                |
| Criminal cases filed   | 6,968          | 6,711          | 5,540          | 5,540              | 5,540          |
| Criminal hearings held   | 13,804         | 13,509         | 10,464         | 10,464             | 10,464         |
| Criminal cases tried by jury   | 151            | 134            | 106            | 106                | 106            |
| Criminal cases tried by judge  | 95             | 79             | 80             | 80                 | 80             |
| Criminal cases filed as a percentage of total Circuit Court filings                        | 21.7           | 18.7           | 15.4           | 15.0               | 15.0           |
| Total Circuit Court filings (civil, criminal, family, and juvenile)                        | 32,119         | 35,915         | 36,038         | 37,889             | 37,889         |
| Total Circuit Court terminations (civil, criminal, family, and juvenile) <sup>d</sup>      | 32,242         | 35,773         | 36,175         | 38,078             | 38,078         |
| Inputs:  |                |                |                |                    |                |
| Workyears <sup>d,e</sup>   | 108.3          | 109.3          | 108.1          | <sup>f</sup> 100.0 | 102.4          |
| Expenditures (\$000) <sup>d,e</sup>  | 7,978          | 8,879          | 9,326          | 9,541              | 10,150         |

## Notes:

## **EXPLANATION:**

One of the Circuit Court's primary functions is to adjudicate criminal cases. The Court has integrated the Differentiated Case Management (DCM) concept into the daily operations of all units supporting the Circuit Court's functions. DCM is an approach designed to improve the efficiency of case processing and reduce the demand for judicial intervention (continuances, hearings, etc.) at every phase of litigation. DCM achieves these goals by the early differentiation of cases entering the judicial system in terms of the nature and extent of the judicial/justice system resources they will require. Each case is then assigned to an appropriate "track" established by the court system. The track manages the performance of pre-trial tasks and allocates the appropriate level of judicial and other system resources, minimizing processing delays. Mechanisms have been designed to avoid multiple court appearances and assure the timely provision of resources for the expeditious processing and resolution of cases on each track.

Timely case termination based upon track guidelines depends upon the availability of sufficient resource levels in the Circuit and District Courts, the Public Defender's Office, Parole and Probation, the State's Attorney, and others.

PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: District Court, State's Attorney, Public Defender, Department of Correction and Rehabilitation, Montgomery County Police, Sheriff, Clerk of Circuit Court, Parole and Probation.

MAJOR RELATED PLANS AND GUIDELINES: State legislative mandates, Maryland Rules of Procedure, Maryland Annotated Code, Montgomery County Code, Court of Appeals of Maryland.

<sup>&</sup>lt;sup>a</sup>Terminations are cases that have gone to sentencing or to case closure, i.e. not guilty verdicts, dismissals, or where the State's Attorney decides not to prosecute.

<sup>&</sup>lt;sup>b</sup>For criminal cases, disposition time is measured from initial filing to adjudication by trial or plea, less any period of time an arrest warrant was outstanding. It does not include the time for sentencing.

<sup>&</sup>lt;sup>c</sup>The figures in italics represent targets (guidelines) for the time to dispose of criminal cases when using the given track.

<sup>&</sup>lt;sup>d</sup>Workyears, expenditures, and the corresponding efficiency measures include the processing of civil, criminal, family, *and* juvenile cases because it is not feasible to separate expenditures and workyears by type of case. (Staff responsibilities and case processing are not organized by type of case: one person may process several types of cases.) Because workyears and expenditures cannot be split by type of case, both efficiency measures are based on *all* Circuit Court terminations: civil, criminal, family, and juvenile (this total is shown for reference under "Workload/Outputs").

expenditures include the Family Grant. (The Juvenile Division is partially funded by the Family Grant.)

The State of Maryland assumed the funding for the judicial law clerks, resulting in a permanent decrease in workyears for FY04.

## CIRCUIT COURT

#### PROGRAM:

Management and Adjudication of Family Cases

PROGRAM ELEMENT:

#### PROGRAM MISSION:

To administer justice in a fair, timely and efficient manner when adjudicating family matters

## COMMUNITY OUTCOMES SUPPORTED:

- · Provide for fair and timely administration of justice
- · Foster respect for the law
- · Provide a means for litigants to become aware of their rights and responsibilities
- Provide access to information to assist litigants with the judicial process

| PROGRAM MEASURES  | FY01   | FY02   | FY03   | FY04               | FY05   |
|---|--------|--------|--------|--------------------|--------|
|   | ACTUAL | ACTUAL | ACTUAL | BUDGET             | CE REC |
| Outcomes/Results:   |        |        |        |                    |        |
| Family cases terminated (resolved) <sup>a</sup>                                       | 13,220 | 13,161 | 13,369 | 13,161             | 13,161 |
| Family property cases resolved through Alternative Dispute Resolution                 | 332    | 285    | 262    | 285                | 285    |
| Family custody cases resolved through In-House Mediation Program                      | 228    | 260    | 216    | 216                | 216    |
| Service Quality:  |        |        |        |                    |        |
| Average time to conclude a family case (days): <sup>b</sup>                           |        |        |        |                    |        |
| Track 0° (target - 35 days) <sup>d</sup>  | 49     | 51     | 57     | 35                 | 35     |
| Track 1 <sup>c</sup> (target - 48 to 64 days)   | 122    | 120    | 124    | 64                 | 64     |
| Track 2 <sup>c</sup> (target - 168 days)  | 198    | 200    | 189    | 168                | 168    |
| Track 3 <sup>c</sup> (target - 224 to 280 days)                                       | 241    | 246    | 233    | 280                | 280    |
| Track 4 <sup>c</sup> (target - 224 to 365 days)                                       | 315    | 442    | 445    | 365                | 365    |
| Overall average time for disposition of family cases (all cases and tracks)           | 122    | 114    | 116    | 115                | 115    |
| Efficiency:   |        |        |        |                    |        |
| Cases terminated per staff year (civil, criminal, family, and juvenile) <sup>e</sup>  | 298    | 327    | 335    | 334                | 351    |
| Average cost per case terminated (civil, criminal, family, and juvenile) (\$)e        | 247    | 248    | 258    | 258                | 274    |
| Workload/Outputs:   |        |        |        |                    |        |
| Family cases filed  | 13,111 | 13,320 | 13,531 | 13,529             | 13,529 |
| Master hearings held  | 7,050  | 7,748  | 7,883  | 7,883              | 7,883  |
| Judge hearings held   | 4,085  | 4,367  | 4,433  | 4,412              | 4,412  |
| Trials <sup>h</sup>   | 337    | 369    | 615    | 616                | 616    |
| Family property cases ordered to Alternative Dispute Resolution                       | 430    | 431    | 454    | 330                | 330    |
| Family custody cases ordered to In-House Mediation Program                            | 561    | 664    | 705    | 705                | 705    |
| Family cases filed as a percentage of total Circuit Court filings                     | 40.8   | 37.1   | 37.6   | 36.0               | 36.0   |
| Total Circuit Court filings (civil, criminal, family, and juvenile)                   | 32,119 | 35,915 | 36,038 | 37,889             | 37,889 |
| Total Circuit Court terminations (civil, criminal, family, and juvenile) <sup>e</sup> | 32,242 | 35,773 | 36,175 | 38,078             | 38,078 |
| Inputs:   |        |        |        |                    |        |
| Workyears <sup>e,f</sup>  | 108.3  | 109.3  | 108.1  | <sup>9</sup> 100.0 | 103.2  |
| Expenditures (\$000) <sup>e,t</sup>   | 7,978  | 8,879  | 9,326  | 9,541              | 9,926  |

### <u>Notes</u>

Expenditures include the Family Grant. The Juvenile Division is partially funded by the Family Grant.

### EXPLANATION:

October 2003 marked the completion of five years of operation for the Circuit Court's Family Division. The Maryland Judiciary's statewide philosophy on family divisions begins with a belief that courts should assist families in every possible way. The goal is to utilize the most effective case management principles and to offer practical alternatives for a constructive and lasting resolution of issues, keeping the best interests of the children firmly in mind. In adopting a more holistic approach to families in crisis, the Court has provided litigants with an opportunity for reconciliation or - alternatively - resolution of conflicts in the least legally adversarial manner.

Adjudication of the majority of family cases starts with a Scheduling Conference. At the Scheduling Conference, the Family Division Master assesses the issues, determines what services are appropriate, and establishes the case schedule. Potential services include parenting seminars, mediation, settlement facilitation program, alternative dispute resolution, custody/visitation assessments and evaluations, supervised visitation, and the *Pro Se* Project (self-representation).

PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Clerk of the Circuit Court, Maryland and Montgomery County bar associations, Maryland's Administrative Office of the Courts, private mental health professionals, Family Trauma Services, Adult Addiction Services, Montgomery County Office of Child Support, Abused Persons Program, Women's Law Center, House of Ruth.

MAJOR RELATED PLANS AND GUIDELINES: Maryland Rules of Procedure, Maryland Annotated Code, Family Law Articles, State legislative mandates, Court of Appeals of Maryland.

<sup>&</sup>lt;sup>a</sup>Terminations are family cases that have reached final resolution in terms of the *original* basis for the case.

<sup>&</sup>lt;sup>b</sup>For family cases, the disposition time is measured from the Scheduling Conference to conclusion of the case.

<sup>&</sup>lt;sup>c</sup>Tracks 0 and 1 involve uncontested cases (final divorces). Track 2 may involve any or all of the following issues: divorce, legal custody, visitation, monetary award, or property. Track 3 involves the same issues as Track 2 but includes physical custody issues. Track 4 is for extremely complex issues. Under the Differentiated Case Management approach, unless specifically requested, the trial will be set for a date when the parties become eligible for a final divorce, thus eliminating the need for two hearings.

<sup>&</sup>lt;sup>d</sup>The figures in italics represent targets (guidelines) for the time to dispose of family cases when using the given track.

<sup>&</sup>lt;sup>®</sup>Workyears, expenditures, and the corresponding efficiency measures include the processing of civil, criminal, family, and juvenile cases because it is not feasible to separate expenditures and workyears by type of case. (Staff responsibilities and case processing are not organized by type of case: one person may process several types of cases.) Because workyears and expenditures cannot be split by type of case, both efficiency measures are based on all Circuit Court terminations: civil, criminal, family, and juvenile (this total is shown for reference under "Workload/Outputs").

<sup>9</sup>The State of Maryland assumed the funding for the judicial law clerks, resulting in a permanent decrease in workyears for FY04.

<sup>&</sup>lt;sup>h</sup>Includes trials that must be heard by a judge or jury on issues such as contested divorces or custody or property, and contested modifications of previous decisions regarding such matters.